

City of Joondalup Budget 2019-20



Approach to 2019-20



A global City: bold, creative and prosperous

Long term strategic focus

Alignment to adopted

- Strategic Community Plan 2012-22
- Corporate Business Plan 2017-18 2021-22
- 20 year Strategic Financial Plan 2016-17 to 2036-37

Organisational capacity

- To deliver the services, facilities and works that the community expects and have been planned for
- To resource and deliver major projects

Budget Process



Set budget parameters

START

Assess financial capacity, sustainability, assets and reserves

Operating and Capital proposals submitted

Reference and alignment to the **Strategic Community** Plan

Initial Assessment of proposals:

- Operations
- Capital
- Community need
- Plans and Strategies
- Implementation of new efficiencies

Budget Process



Critical analysis of 2017-18 and progress in 2018-19 Corporate Business Plan performance

7

6

Ongoing review of service delivery and confirmation of service standards

Review proposals for capacity

- Rating and Revenue
- Resources to implement and deploy

8

Strategic Financial Plan alignment and review

FINISH

Determine potential reductions

Executive analysis

10

Six Elected Member workshops during February, March, April and May 2019

Rates and Refuse Charges



2.25%

For all Differential Rates categories improved and vacant:

- Residential
- Commercial
- Industrial
- Unimproved Valued land

\$1,306

Average residential rate



0.0% Refuse Charge

1.77%

Rates + Refuse Charge



Specified Area Rates will be as per expenditure requirements for those specified areas

Emergency Services Levy



- The Emergency Services Levy (ESL) is a State Government Levy based on the GRV. This levy is charged on all properties and collected by the City as a separate item on Rates Notices. The levy collected is remitted to the State Government
- The State Government has announced the ESL for 2019-20 with a minimum levy of \$84.00 and maximum levy of \$441.00 to be levied upon properties within the City which represents increases of 2.4% and 2.5% respectively.

Where does my rate \$ go?





Rates Levy Comparison



- Comparison to four other large metropolitan local governments, using current 2018-19 Rates in the Dollar.
- Applying the City of Joondalup's average residential GRV the City of Joondalup ranks third lowest for general rate levied with the difference between lowest and third lowest being only \$88. Fourth and fifth are over \$300 higher than the three lowest ranked.
- The second comparison is the minimum payment, the City is the second lowest, only \$15 more than the lowest ranked.

Rates Comparison



Current 2018-19	Joondalup	1	2	3	4*
Residential Rate \$	0.054656	0.04967	0.064963	0.074124	0.06437
City of Joondalup Average Gross Rental					
Value (GRV)	\$23,363	\$23,363	\$23,363	\$23,363	\$23,363
Average Residential Rate	1	_			
Rates	\$1,236.93	\$1,160.44	\$1,517.73	\$1,731.76	\$1,503.88
Refuse	\$346	\$345	\$410	\$418	\$0
Security Charge (if applicable)	\$0	\$30	\$0	\$0	\$55
Total Local Government Charge (excl					
ESL)	\$1,623	\$1,535	\$1,928	\$2,150	\$1,559
Rank Lowest to Highest	3	1	4	5	2
Minimum Residential Payment	 				
Minimum	\$889.00	\$845.00	\$971.00	\$880.00	\$1,269.47
Refuse	\$346.00	\$345.00	\$410.00	\$418.00	\$0.00
Security Charge (if applicable)	\$0.00	\$30.00	\$0.00	\$0.00	\$56.40
Total Local Government Charge (excl ESL)	\$1,235.00	\$1,220.00	\$1,381.00	\$1,298.00	\$1,325.87
Rank Lowest to Highest	2	1	5	3	4

^{*} Refuse charge is included in the rates ie no separate refuse charge.







Building, Planning, Compliance and Health

- \$3.2 million to undertake the assessment of a wide variety of planning applications and building permits issued for swimming pools, spas, patios, carports and other additions, new single and double storey dwellings and commercial projects
- \$3.6 million to ensure compliance with legislation including pool safety, compliance with the Planning and Development Act,
 - Building Act and Local Laws and working to maintain health and amenity for residents and visitors to the City through the Health Act, Food Act and Environmental Protection Act



- 1,666 Food Businesses inspected
- 11 Food Safety Infringements issued



 6,452 swimming pool inspections completed (target: 5,604)



Building, Planning, Compliance and Health cont.

• In 2017/18 planning approvals were issued for \$234.0 million of residential development and \$135.0 million for Non-Residential.







Rangers and Community Safety

- \$3.4 million to deliver the City Rangers service providing assistance for:
 - **Dog and Cat Control**
 - **Anti Social Behaviour**
 - Abandoned vehicles
 - **Fire Safety**
 - Litter
- \$661,013 to provide the City's free service to remove graffiti visible from public spaces, public area CCTV and delivering Community Safety programs



reported

99.7% of reported graffiti removed within two working days





Parks, Sporting, Leisure and Community Facilities

- \$5.0 million to provide parks equipment, playground equipment, shelters, barbecues and parks irrigation refurbishments in accordance with Landscape Master plans or asset preservation plans to meet community expectations
- \$1,980,955 on Foreshore and Natural Areas including capital works





2,843 trees planted across the City



Parks, Sporting, Leisure and Community Facilities cont

- \$2,449,507 Upgrade Craigie Leisure Centre Stage 1
- Projected operating surplus Craigie Leisure Centre \$1.05m



1.44m Leisure Centre attendances recorded (May 2019)



Road Construction, Drainage and Streetlights

- \$1.3 million to undertake streetscape and landscaping works on arterial and major roads including the Leafy City Program
- \$19.5 million for various road construction, drainage, streetlight works and other infrastructure including:
 - Blackspot projects
 - **Output** Warwick Rd-Erindale Road Intersection Upgrade
 - Road preservation and resurfacing, local traffic treatments and blackspot projects, stormwater drainage and other infrastructure
 - New footpaths, shared use paths and slab path replacements





Libraries, Community Services and Events

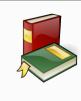
- \$850,899 to provide a range of community services including the Community Transport Program, Community Funding Program and the Joondalup Volunteer Resource Centre
- \$2.0 million for the City's Cultural Events including:
 Joondalup Festival, Community Invitation Art Award,
 Community Art Exhibition, Valentines Concert,
 Music in the Park, Little Feet Festival,
 Sunday Serenades, Twilight Markets and Urban Couture





Libraries, Community Services and Events cont.

- \$980,000 for youth services including the Youth Outreach Program, Youth in Public Space, Youth Truck and Drop–In Centres
- \$1.60 million to deliver a Regional Local History service, programming and events for Joondalup libraries in addition to providing the largest public library Reference Service in WA
- \$5.90 million to deliver one of the largest and busiest Local Government library services in WA across four libraries



The City's libraries issued more than 1.3 million items



Waste and Recycling*

- \$9.6 million general waste
- \$2.2 million recycling
- \$1.7 million bulk hard rubbish
- \$2.5 million green waste

* 2019-20 projected rate of diversion from landfill: 63.4%



Operating Position



- This budget has delivered a significant improvement to the operating position with the City budgeting an operating surplus for the first in a number of years. This was achieved by initiatives in the 2019-20 Budget to reduce expenditure by reducing some programs and improving efficiencies.
- These and further initiatives will need to continue into the 2020-21 Budget future budgets until the desired operating budget surplus ratio target of 2% is achieved.

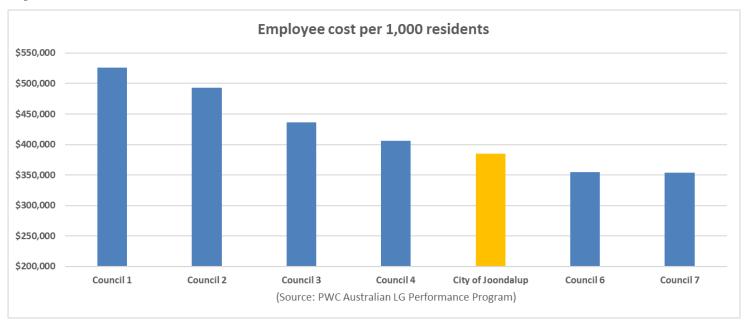


Employee Costs

- It is the nature of the business of local government that it is employee
 intensive and employee costs represent a significant component of
 costs. Many services that are provided are mandated by legislation but
 others are discretionary and driven by resident demand.
- In 2019-20 the proposed budget includes a decrease for employee costs of 0.5% compared to the adopted 2018-19 Budget.



Employee Costs



Summary



The overall rate increase for the 2019-20 Budget is 2.25% together with a 0% increase in refuse charges for the fifth consecutive year. The 2019-20 Budget has been very challenging with the prevailing economic conditions and at the same time the need to address the City's ongoing operating and capital requirements.

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Summary cont.



These and further initiatives will need to continue into the 2020-21 Budget and future budgets until the desired operating budget surplus ratio target of 2% is achieved.

The City will strive to achieve this whilst maintaining alignment to the City's Strategic Community Plan, Joondalup 2022, to ensure the City is delivering on the vision of "A global City: bold, creative and prosperous" and will be guided by the City's 20 Year Strategic Financial Plan.